

SUSTAINABILITY POLICY

Connect Roads (the Company) facilitates (and the affiliated Concession Companies manage) the design, construction, financing and operation of highway concessions under the UK PFI and PPP initiative.

It is the policy of Connect Roads and the Concession Companies to operate a Company Integrated Management System that adopts the approach of the Public Available Specification PAS 99 published by the British Standards Institute.

The Company will establish, implement and maintain an environmental management system through third party certification in accordance with BS EN ISO 14001 and a sustainability management programme.

The Company is committed to the process of progressive improvement, and to act in accordance with good practice to preserve and, wherever possible, to enhance the quality of the environment and promote sustainability.

In order to achieve this Policy the Company will:-

- Comply with applicable environmental legislation, codes of practice and any contract specific sustainability requirements.
- Promote a culture of sustainability by engaging with its people, principal suppliers and clients to make them aware of this Policy and key sustainability issues.
- Do all that is reasonably practicable to prevent pollution of the environment as a result of its activities and promote prudent use of natural resources through resource efficiency.
- Continually improve the sustainability management system, processes and outcomes.
- Raise awareness and provide training to improve our sustainable business performance.
- Lead by example and promote good environmental practice and the principles of sustainable solutions and energy efficiency throughout its business.
- Set measurable improvement objectives and targets for the short, medium and long term, based upon significant environmental, social and economic inputs, taking account of risk and opportunity and review these on a regular basis.
- Encourage staff to embody the principles of sustainable development into their roles and activities.

This Policy will be posted on our office notice boards, made available to all our people via the Company intranet site, and to the public upon request.

Connect Roads will review this Policy on an annual basis to ensure its continued suitability.

Signed



Name:

B. R. WALKER

Date: March 2014

26
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Chairman of Connect Roads
On behalf of the Connect Roads Board